

Innovation basée sur la recherche

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COTY
BEAUTY, LIBERATED

Cours



Valorisation de la recherche
de la découverte au produit



30 avril 2019

Factor-Driven Economy

- Cheap labor / natural resources

Investment-Driven Economy

- Start of University-Industry research collaboration
- Companies can absorb best available foreign technologies

Innovation-Driven Economy

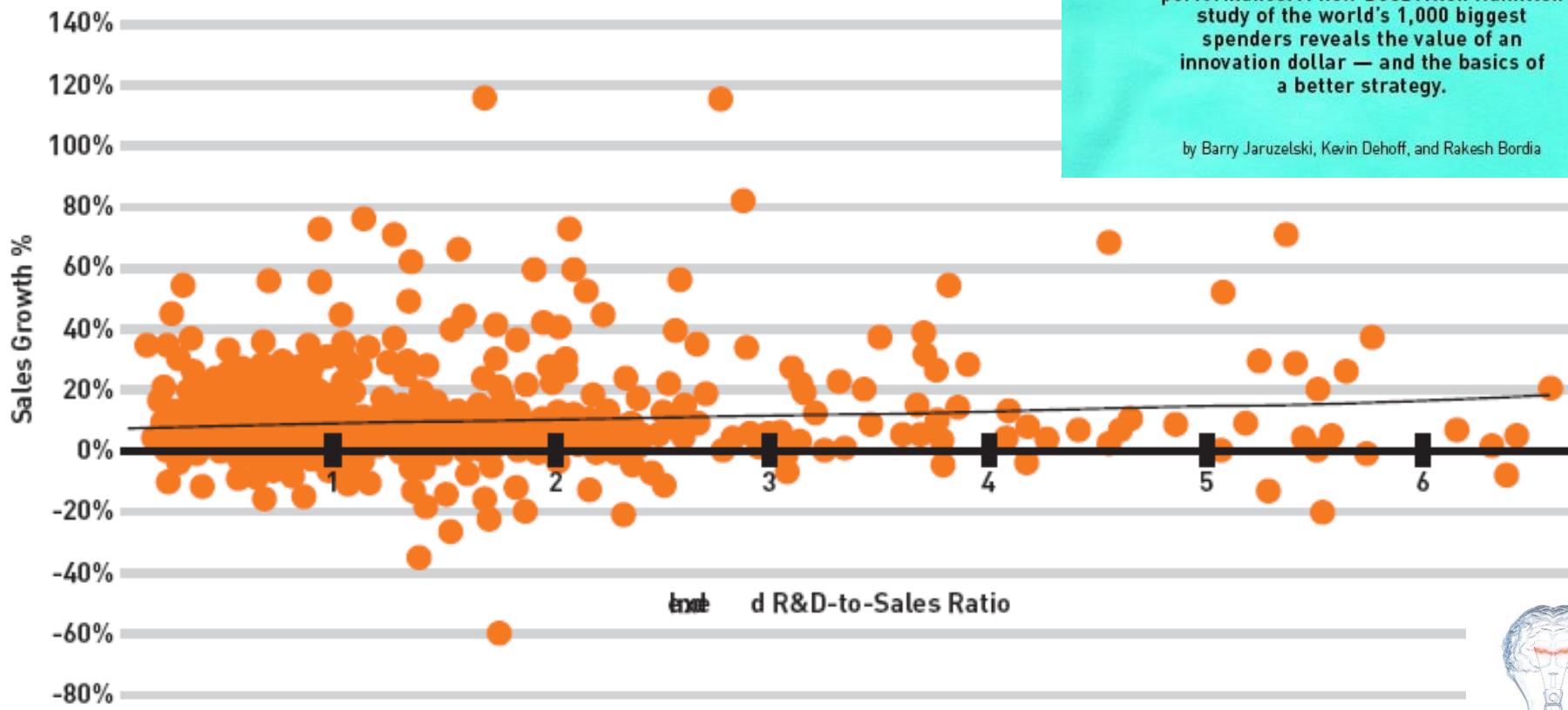
- Supply of scientists and engineers
- Quality of research
- University-Industry research collaboration
- VCs
- Intense local competition
- Ability to innovate at world's technology frontiers
- Create unique product designs
- Sell products and services globally

Source: Porter, M. 2002 Global Competitiveness Report, World Economic Forum, Geneva



Défis liés à l'innovation

Exhibit 1: The Performance Disconnect



SOURCE Booz Allen Hamilton Global Innovation 1000

Money Isn't Everything

Lavish R&D budgets don't guarantee performance. A new Booz Allen Hamilton study of the world's 1,000 biggest spenders reveals the value of an innovation dollar — and the basics of a better strategy.

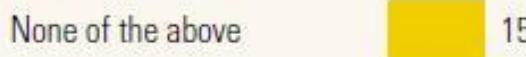
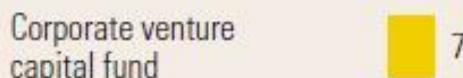
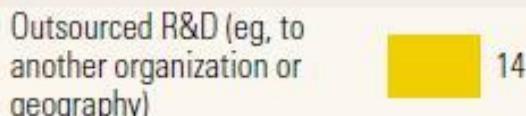
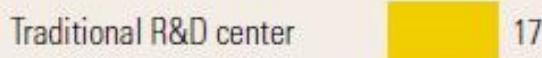
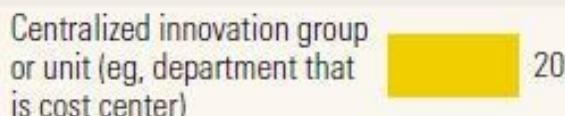
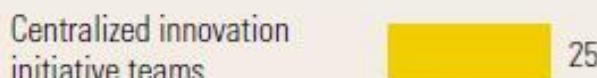
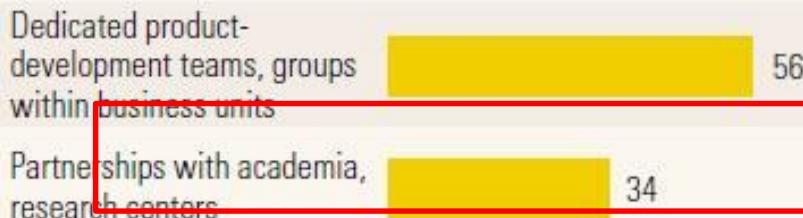
by Barry Jaruzelski, Kevin Dehoff, and Rakesh Bordia



Où trouver des idées ?

Sources used to develop new ideas or commercialize new business, % of respondents who are top managers,²

n = 722



How companies approach innovation
McKinsey Quarterly, October 2007





Knowledge Push between Companies and Universities

- Basic Research
- Disruptive innovations
- Longer time range
- Patents
- Source of start-ups



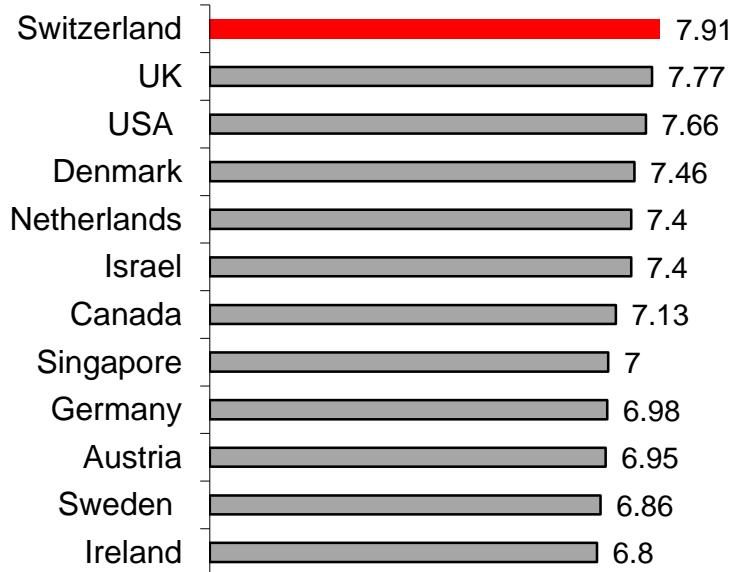
Market Pull: University - Industry Collaboration in R&D

- Applied, directed Research
- Incremental innovations
- Short-Medium time range
- Know-How

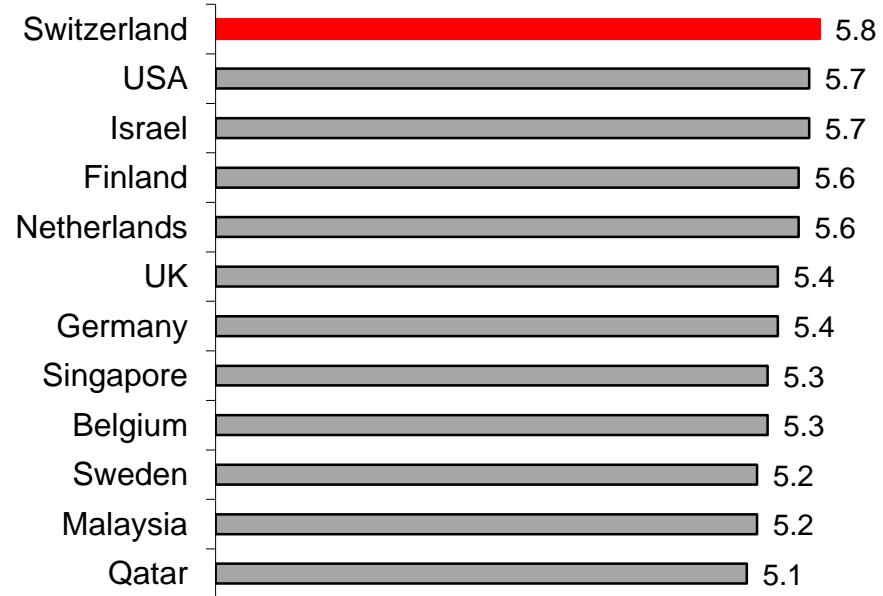




Knowledge Push between Companies and Universities



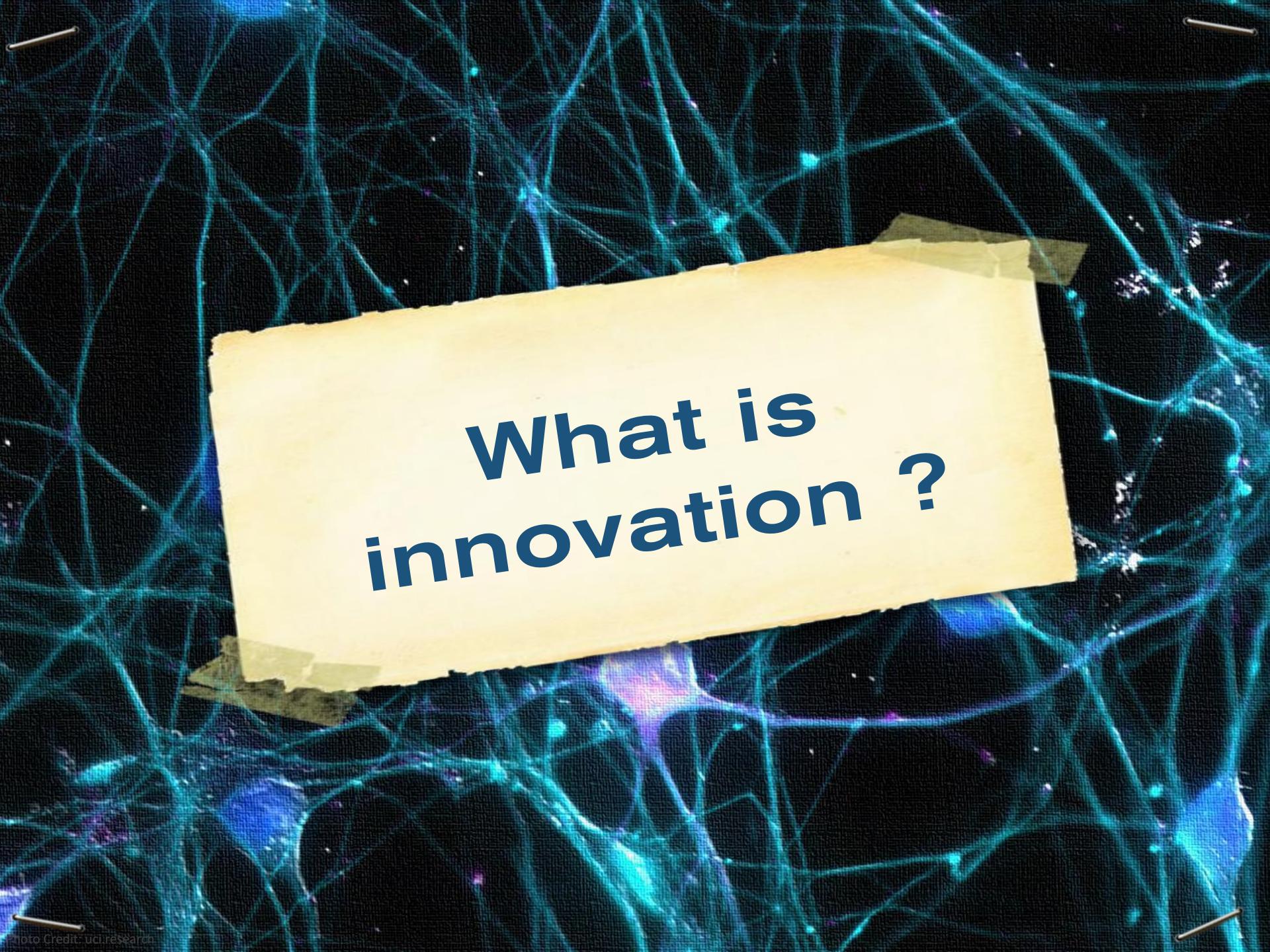
Market Pull : University - Industry Collaboration in R&D



Source: IMD, World Competitiveness Yearbook 2018

Source: WEF Global Competitiveness Report 2017-2018





What is
innovation ?

Definition

New way of
doing things,
which can
commercialized

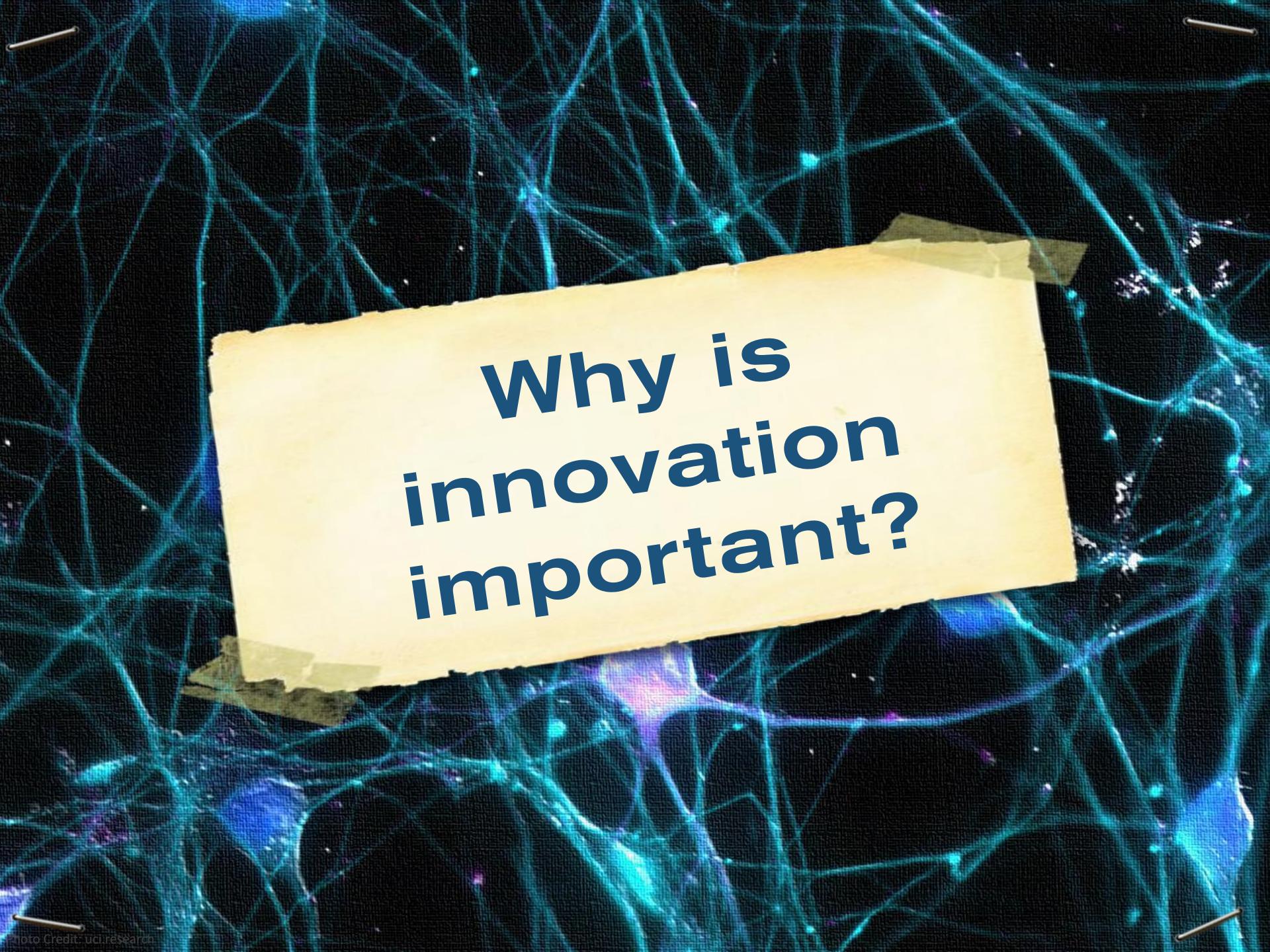
Porter M. - 1990

Invention
Innovation
Diffusion

Schumpeter Trilogy

Process of
creating value
from ideas

Tidd J.-2014



Why is
innovation
important?

Importance of innovation



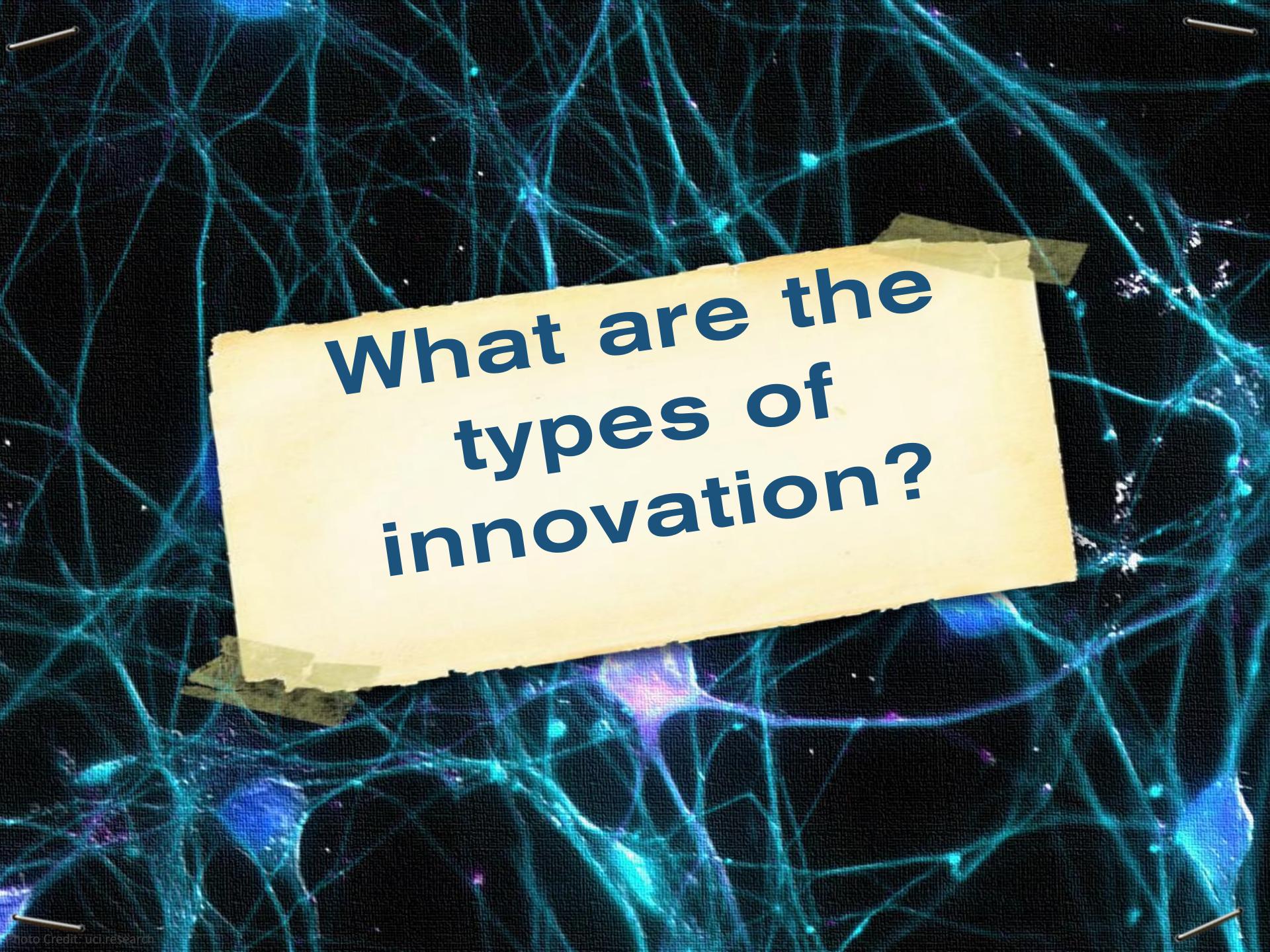
$$\text{Value} = \frac{\text{Benefit}}{\text{Price}}$$

WHO

Innovation helps
to win the value
equation by

Increasing the
perceived benefit

Reducing the costs



What are the
types of
innovation?

10

TYPES OF INNOVATION

Inside-out

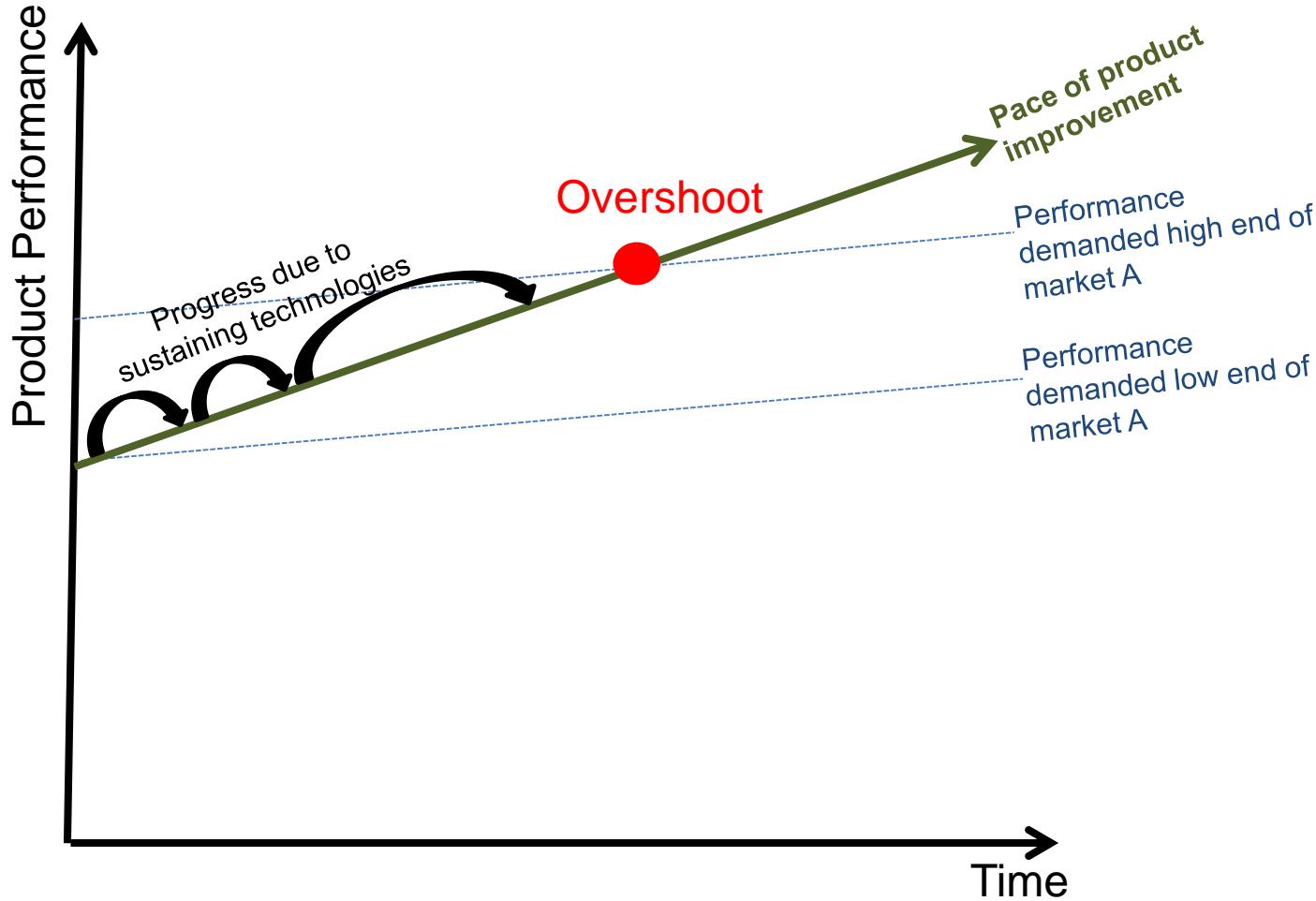
Outside-in

Process	Offering			Delivery			Finance		
Innovation Process	Core Process	Product/Service Performance	Service System	Customer Service	Channel	Brand	Customer Experience	Business Model	Value Network
how a company organizes to support innovation proprietary processes that add value		basic features, performance, and functionality		extended system that surrounds an offering how you service your customers	how you connect your offerings to your customers how you express your offering's benefit to customers		how you create an overall experience for customers	how the enterprise makes money enterprise structure and value chain	

10 Types of Innovation. Larry Keeley, Ryan Pikkel Brian Quinn, Helen Walters

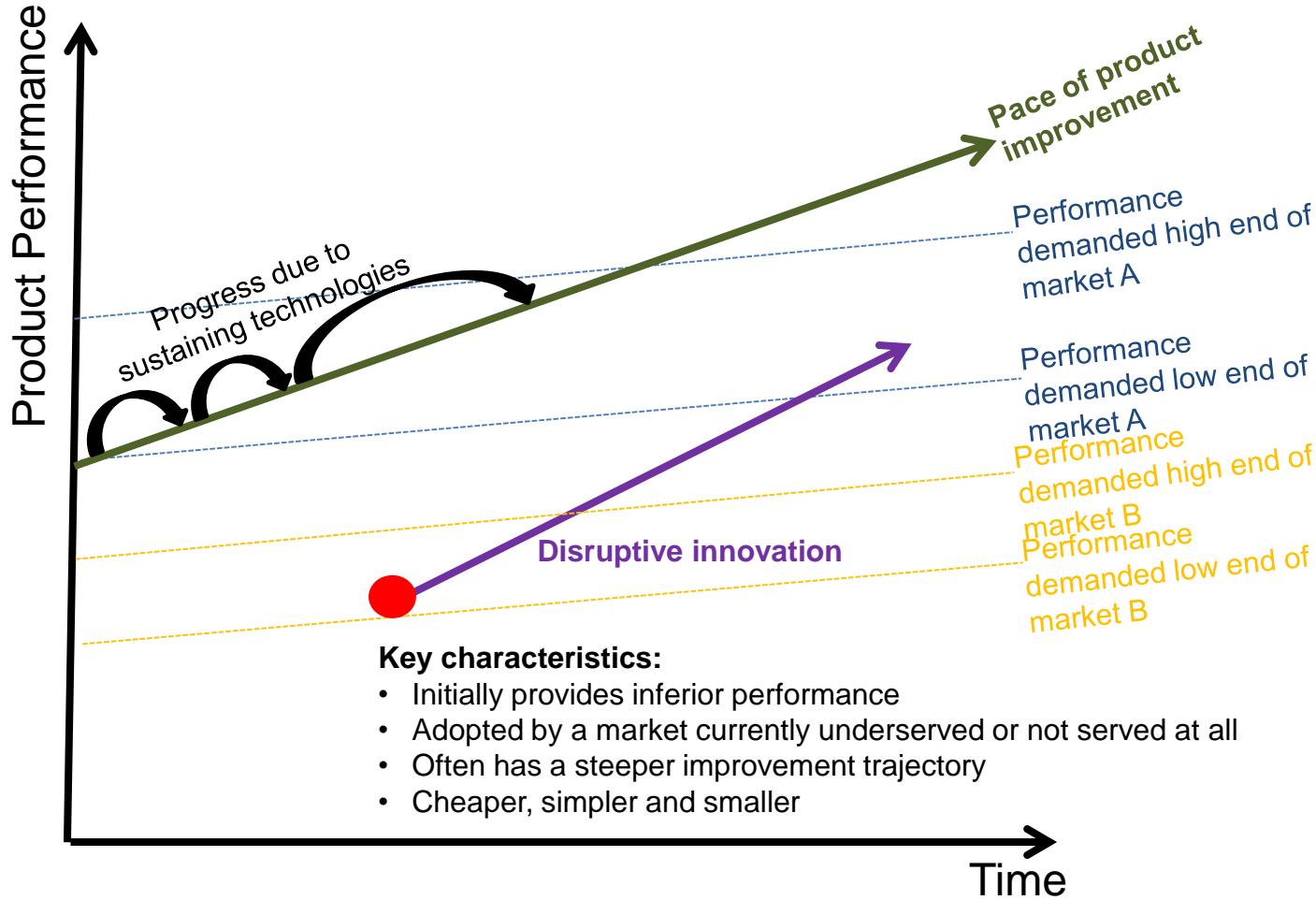
<http://www.doblin.com/tentypes/>

Sustaining Innovation

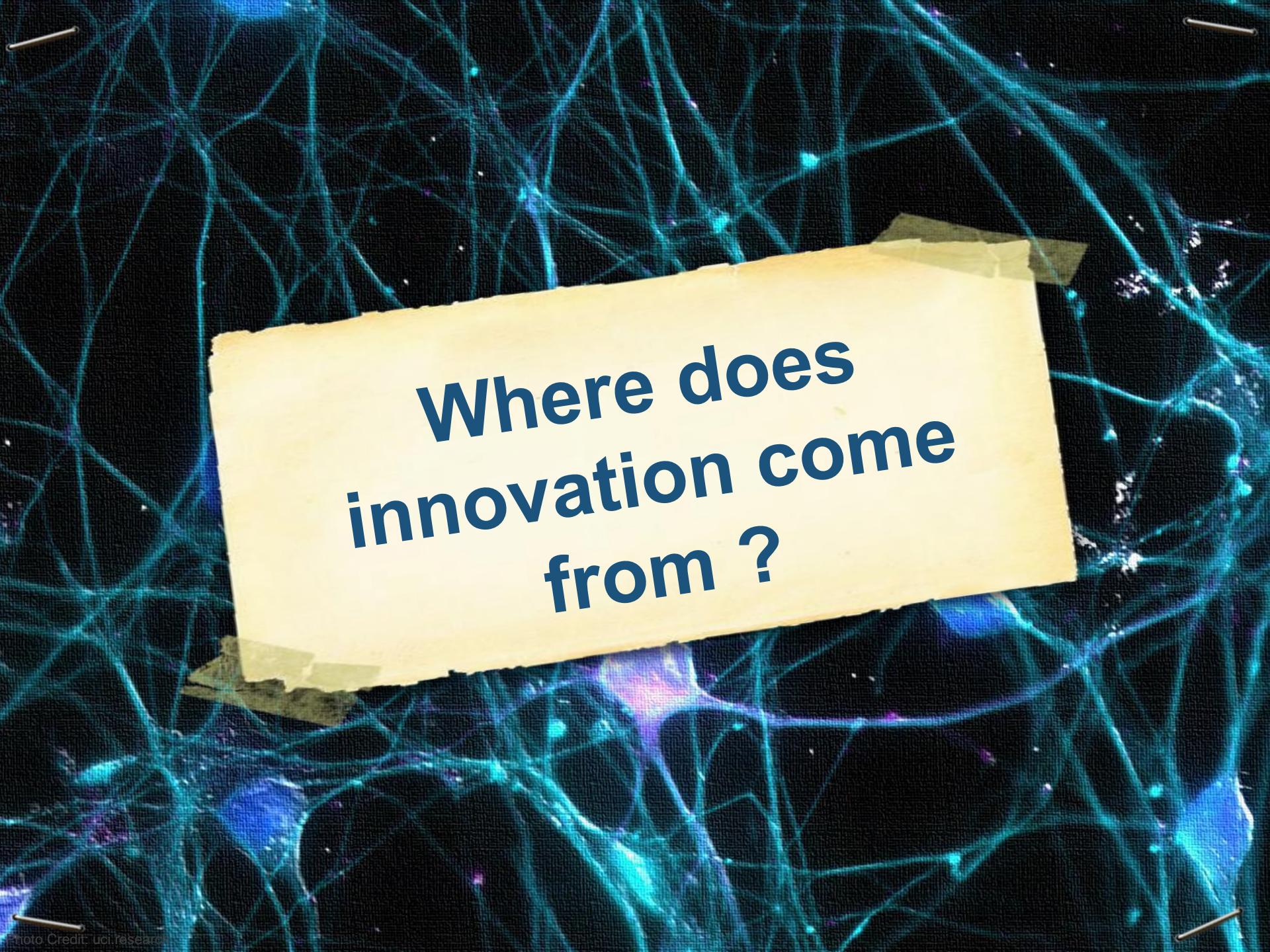


Source: Clayton Christensen, 2007

Disruptive Innovation



Source: Clayton Christensen, 2007



Where does
innovation come
from ?

Sources

Innovation
doesn't just
happen because
we want, it must
come from a set
of conscious
choices.



Sources



Entrepreneurship



Entrepreneurship is the

pursuit_{of} opportunity

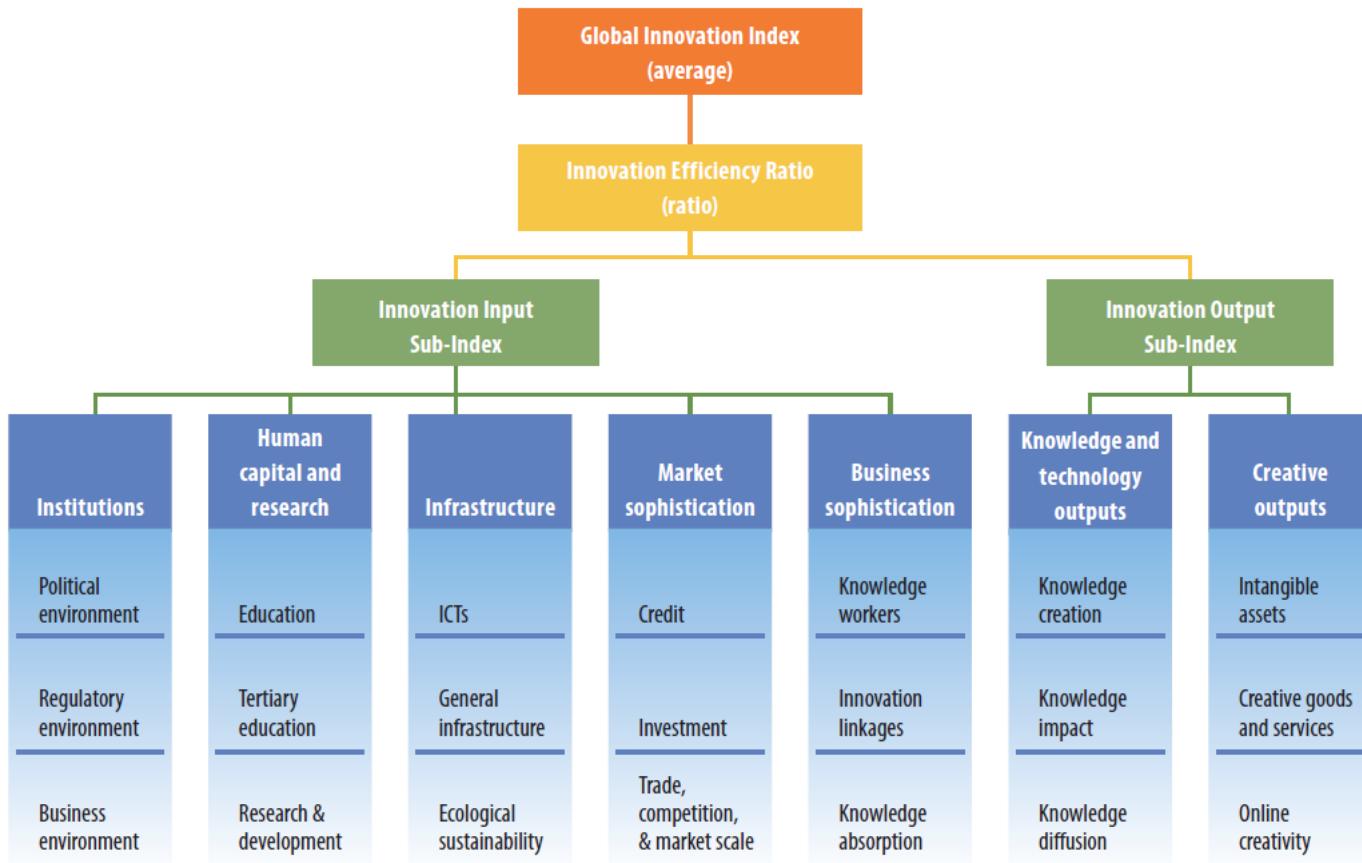
***beyond resources
controlled***



Prof. Howard Stevenson, the godfather of entrepreneurship studies at Harvard Business School

Environmental Dimension

Global Innovation Index (GII)

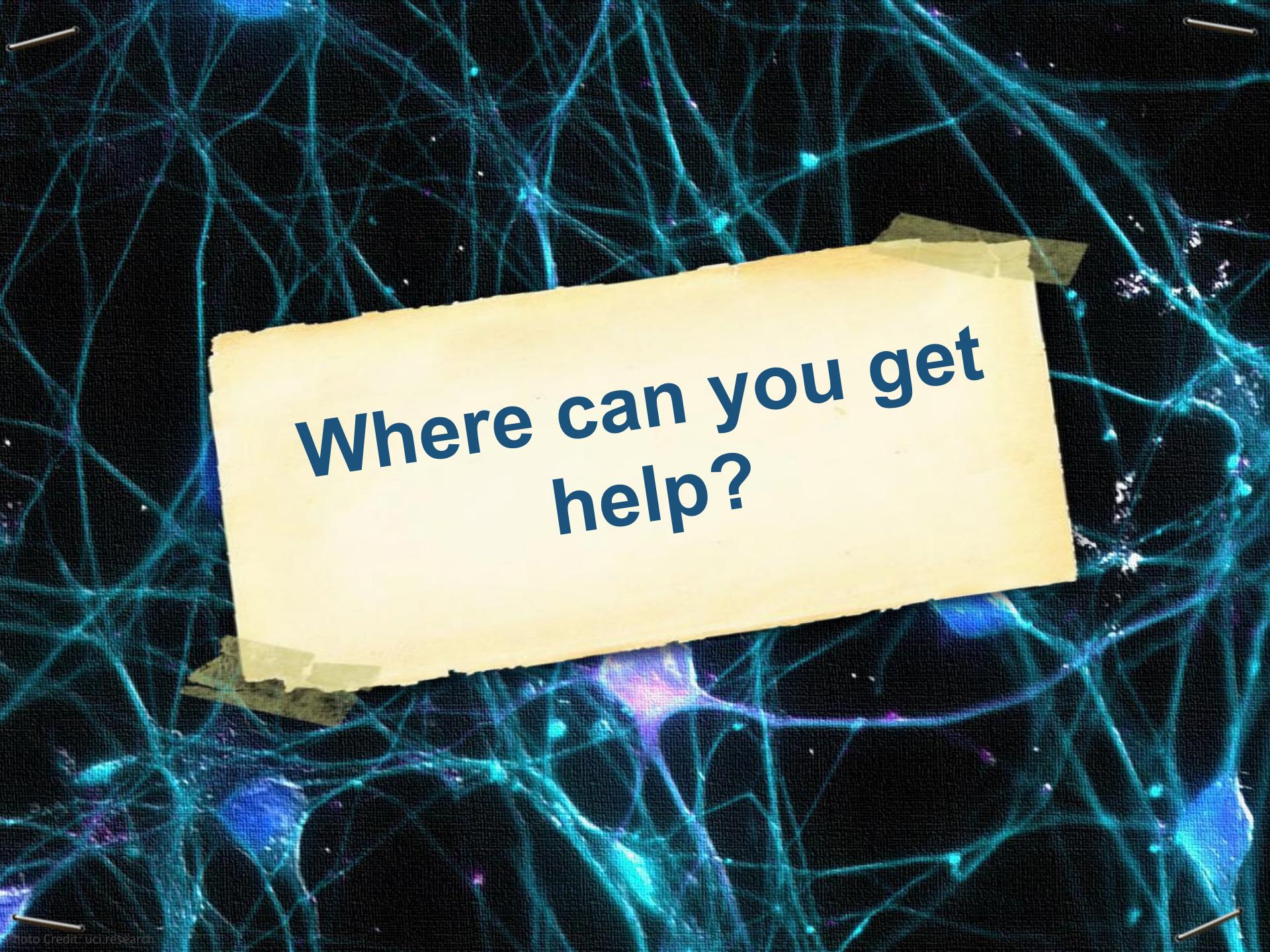


Environmental Dimension

Global Innovation Index (GII) 2018 A very stable ranking

Country/Economy	Score (0–100)	Rank	Income	Rank	Region	Rank	Efficiency Ratio	Rank	Median: 0.61
Switzerland	68.40	1	HI	1	EUR	1	0.96	1	
Netherlands	63.32	2	HI	2	EUR	2	0.91	4	
Sweden	63.08	3	HI	3	EUR	3	0.82	10	
United Kingdom	60.13	4	HI	4	EUR	4	0.77	21	
Singapore	59.83	5	HI	5	SEAO	1	0.61	63	
United States of America	59.81	6	HI	6	NAC	1	0.76	22	
Finland	59.63	7	HI	7	EUR	5	0.76	24	
Denmark	58.39	8	HI	8	EUR	6	0.73	29	
Germany	58.03	9	HI	9	EUR	7	0.83	9	
Ireland	57.19	10	HI	10	EUR	8	0.81	13	
Israel	56.79	11	HI	11	NAWA	1	0.81	14	
Korea, Republic of	56.63	12	HI	12	SEAO	2	0.79	20	
Japan	54.95	13	HI	13	SEAO	3	0.68	44	
Hong Kong (China)	54.62	14	HI	14	SEAO	4	0.64	54	
Luxembourg	54.53	15	HI	15	EUR	9	0.94	2	
France	54.36	16	HI	16	EUR	10	0.72	32	
China	53.06	17	UM	1	SEAO	5	0.92	3	
Canada	52.98	18	HI	17	NAC	2	0.61	61	
Norway	52.63	19	HI	18	EUR	11	0.64	52	
Australia	51.98	20	HI	19	SEAO	6	0.58	76	

Source: The Global Innovation Index 2018, Cornell University, INSEAD, and the World Intellectual Property Organization



Where can you get
help?

unitec Bureau de transferts de technologies

Missions

- **Evalue le potentiel commercial des résultats** de la recherche.
- Renseigne sur la **propriété intellectuelle** et protège les découvertes.
- Finance la transition d'un concept vers son implémentation par le **fonds INNOGAP**.
- Organise des séminaires de formation et **des cours de sensibilisation**.
- **Prépare et négocie** des contrats de collaborations, de licence et de transfert.
- Soutient **la création de « spin-off »** issues de l'Université et organise des manifestations de sensibilisation à l'entrepreneuriat

Clients



**UNIVERSITÉ
DE GENÈVE**



Hôpitaux
Universitaires
Genève

Hes-SO GENÈVE
Haute Ecole Spécialisée
de Suisse occidentale

Cours 2017

**Valorisation de la recherche
de la découverte
au produit**

2 mai De chercheur à entrepreneur
9 mai Stratégie R&D dans les entreprises
16 mai Protéger vos idées
23 mai Commercialiser vos inventions
30 mai Innovation basée sur la recherche

unitec

Annexe d'invention

CONFIDENTIEL

HUG Hôpitaux Universitaires de Genève

Toute invention issue de la recherche à l'Université de Genève (UNIGE) ou aux Hôpitaux Universitaires de Genève (HUG) doit être déclarée à l'Unité (unitec) ou au Bureau de transferts de technologies (BTT).

Le fait de déclarer une invention n'a pas pour effet d'empêcher l'invention dans les inventaires de l'Université ou de partenaires industriels. Il est également utilisé comme base pour un éventuel contrat de licence ou de partenariat industriel.

Ce document est de base pour établir si il est nécessaire d'effectuer des démarches de valorisation de l'invention auprès de partenaires industriels. Il est également utilisé comme base pour un éventuel contrat de licence ou de partenariat industriel.

En cas de commercialisation de l'invention, tout revenu reçu par l'INNOGAP, alors que l'HUG sera rémunérée pour l'exploitation de l'invention, sera versé à l'INNOGAP (à hauteur d'au moins 10% (10%) de la rémunération versée à l'Université et moins de moitié de l'INNOGAP) et sera destiné au financement de projets de recherche et de développement.

Méthodologie de l'Invention : se faire aider par tous les intervenants, et suivre l'onglet à l'Unité (UNIGE) ou au Bureau de transferts de technologies, et suivre l'onglet à l'Unité (HUG).

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UNIVERSITÉ DE GENÈVE

The INNOGAP proof-of-principle fund

PRÉMIER MARDI DU MOIS EN SCIENCES DE LA VIE

WHAT IS INNOGAP?

Unité créée le INNOGAP proof-of-principle fund to help transform basic research into applications in medicine and biotech will stimulate up to INNOGAP grants of up to CHF 30'000 each per year to clinical and HUG innovators.

WHO IS INVOLVED?

Oliver Desché & Charline Gaudet-Kuhn (Fondation pour la Recherche Médicale) et les deux directeurs de l'INNOGAP, Alain Martineau (Institut Universitaire de Génétique et de Biologie) et Georges Hadzis (HUG Business School).

WHAT IS THE FUNDING?

CHF 30'000 each per year to clinical and HUG innovators.

INNOGAP FUNDING CYCLE

1st call for applications: November 15, 2018

2nd call for applications: February 15, 2019

3rd call for applications: May 15, 2019

4th call for applications: August 15, 2019

PITCH COMPETITION

Incubator Prize: value up to CHF 20'000 - BioInnovation Prize: CHF 5'000,- in cash Audience Award: CHF 1'000,- in cash

BIOINNOVATION DAY 2018

November 15, 2018 Campus Biotech, Geneva

PITCH YOUR INNOVATIVE LIFE SCIENCES PROJECTS

Present your project or start-up.
Meet investors and industry representatives.
Generate partnering opportunities.

SUBMIT YOUR PROJECT BEFORE SEPTEMBER 15 ON
www.bioinnovation.ch

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